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18 October 1972

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MEMORANDUM FOR: [REDACTED]

SUBJECT: Community Training in Information
Science

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1. During the past two months Messrs. Donald Moe and Wallace Seidel of the IC Staff have initiated three meetings with [REDACTED] or myself, to discuss the response to the White House request for the wider use of systems analysis in intelligence. The position which the IC Staff takes on this matter will probably have some bearing on the Agency's Information Science Training Program for 1974 and beyond. This study is nearing completion under the direction of General Thomas but may not be coordinated outside the IC Staff for several weeks.

2. During our conversations Messrs. Moe and Seidel expressed the following views:

- o The White House is pressing seriously and with determination, for improvement of the intelligence product, through the application of systems analysis and operations research methods, throughout the Community. Mr. Andy Marshall is the source of this move apparently with the support of Dr. Kissinger.
- o Three simultaneous efforts are needed to accomplish these improvements:
 - o Increased training of intelligence personnel in the use and application of Systems analysis, operations research, and computer methods, as applied to intelligence tasks.
 - o Applied research on additional applications of these methods to intelligence.

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- o Implementation of the methods, models and techniques in daily operations in individual offices and functional areas.
- o The training task in particular should be accomplished at least in part as a Community activity. The information science training presently offered to the Community by CIA is one of the few existing efforts which support these goals and it would be regressive to terminate the Community aspects of this program.

3. Mr. Proctor and others have been consulted by the IC Staff on this problem. However, because the IC Staff is just now completing its study, it appears that the implications have not yet been discussed in any detail, if at all, with Mr. Coffey, Mr. Colby, or Mr. Briggs. The views represented in paragraph 2 are my interpretation of the thinking of Messrs. Moe and Seidel. They may not reflect the final position which the IC Staff takes on this problem. It is suggested that Mr. Coffey and Mr. Colby may wish to have the views of the IC Staff before making any decision to continue or terminate the Community aspects of the Information Science Program.

(Signed)

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Information Science Training Staff

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